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Multidimensional perspective of social capital and quality of financial decision on corporate value: The case of Pakistan

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The study analyzes the impact of social and human capital on the corporate value of Pakistani enterprises listed on the stock exchange. The research specifically focused on Pakistan firms operating in the manufacturing sector. It assesses the moderating effect of QOFDP between social capital (SC) and human capital (HC) on corporate value. A quantitative analysis approach is applied to the primary data collected through a close-ended survey questionnaire from 600 supply chain employees of Pakistan manufacturing industry. Results were used to construct a quantitative inquiry approach for the primary data. The association and impact of Social capital (SC) on the corporate value of manufacturing enterprises were found to be statistically significant, and it was also shown that Quality of financial decision and policy making (QOFDP) acted as a moderator between HC and corporate value. The moderating of QOFDP was exclusive to SC and HC, although all factors indicating SC (i.e., internal, and external network of social capital) and human capital (HC) affected company value positively and considerably. In light of the above findings, it has been advised that Pakistani manufacturing companies participate in rational financial decision-making to increase business sustainability and corporate value. However, this study is limited to the manufacturing industry in Pakistan and cannot be applied to other industries or nations.

KEYWORDS

social capital (culture), human capital (HC), quality of financial information, policy, SMEs, small and medium sized enterprises

Introduction

Social capital is the network of connections between the members of a community and is essential for a country's effective functioning, while the human capital represents the skills, knowledge, and experience exhibited by an individual or population having a value or cost to an organization or nation (Caiani et al., 2012; Ullah, Wang, Bashir, et al., 2021a). Businesses and entrepreneurs must purchase the materials needed for production. In contrast to social and human

capital, financial capital helps to complete business operations in economic setting. All three are crucial and have different roles in the effective operations of a business. It is therefore essential to establish certain distinctions between human, financial, and social capital (Ullah et al., 2021c). The knowledge and skill sets necessary for people to launch successful businesses make up human capital (Caiani et al., 2012; Rehman et al., 2021). Financial capital is needed to ensure that a business can continue its operations, maintain its growth rate, and expand. Finally, social capital illustrates all the interpersonal and intra-organizational connections that provide entrepreneurs access to the tools they need to find, exploit, and thrive in business opportunities (Ahmad et al., 2021; Cubas et al., 2021; Y. Wang et al., 2019). Given that knowledge is essential and inventive, an organization's social, human, and financial capital is viewed as a strategic asset, increasing its competitiveness and profitability. In order for enterprises to achieve more ambitious strategic goals by boosting competitiveness, human resource with focused competencies, knowledge, and skills are encouraged to obtain necessary knowledge and data and share it via social networks (Felix et al., 2018; Pucheta-Martínez and Gallego-Álvarez, 2020). Social capital has the potential to improve collaboration, lower transaction costs, encourage entrepreneurship, aid in the establishment of start-up businesses, and strengthen supplier ties, local production networks, and inter-firm learning. As a result, numerous studies have found that social capital has a favourable impact on a firm's performance, albeit not always equally (Buera et al., 2011; Jablónski and Jablónski, 2016).

Companies prioritize their funding sources (internal to external) and reserve capital funding as a last resort, according to the pecking order theory. First, domestic resources are employed; if they are depleted, a loan is then granted. When offering further borrowing is not the best course of action, capital is offered (Kedar-levy, 2014; Jablónski and Jablónski, 2016). Businesses choose domestic funding first when it is available and loans over capital when they require outside funding. Because the quantity of data discrepancy and financial necessity varies depending on the stage of expansion, the size and development of the business decide the structure (Murshed, 2020).

Employees with a deeper awareness of social, financial, and labor issues will hold the position within the organization's network and benefit from social and financial issues. Additionally, individuals that have "human capital" will increase their value by promoting information sharing throughout the company, which is why they provide superior outcomes. Amazing achievements can be achieved when stakeholders' inputs are paired with empowered workers. The skills and talents that exist within employees can be identified and used to benefit the company encouraging more satisfied clients and higher profit margins. This is accomplished by

providing participants and employees (with a greater commitment to the goals of the organization).

Since the many categories of businesses registered with the Pakistani stock exchange are the focus of this research, one of the challenges these institutions face is realizing the value of social capital in this region of rapid development. In light of growing shortages, these businesses face a significant financial difficulty. Investment in human resources, appropriate hiring, fundraising education, and social growth, however, frequently lag behind other organizations. The reading mentioned above is crucial when considering Pakistan's vision because there are significant gaps in our society's ability to access inclusive corporate governance and because Pakistan has spent more than 60 years trying to develop its various capitals and join a rapidly expanding economy. Various attempts have been made by succeeding governments to solve the country's problems in different ways. Pakistan's educational system still needs to be improved. The kids should receive education that equips them to be constructive members of society. During the academic years of high school, college, or university, practical skills should be taught. Farmers, employees in factories, laborer's, housewives, mothers of young children, students, the jobless, and other groups face real problems that require further improvement. A large number of them have overcome poverty. Like the majority of other developing nations, Pakistan has effectively utilized foreign aid at the macro level. Instead of help, Pakistan could press for more fair trade (Pham et al., 2022).

It is well documented that an organization's social, human, and financial capital becomes a commodity where such information is significant and inventive, making it very valuable and competitive. Employees with specialized expertise, abilities, and skills are urged to gather the information or data needed and share it via social networks set up by corporations to realize more ambitious objectives of perpetual competition. Social capital lowers transaction costs, boosts teamwork, makes startups and business operations simpler, and promotes supplier ties, local production networks, and robust learning. As a result, although some research have demonstrated the beneficial benefits of social accumulation on economic outcomes (capital), others have produced conflicting findings.

Numerous research have examined the moderating effects of numerous variables, but the results have been inconsistent, suggesting that the moderating effects of many variables may not have a significant impact on the relationship between social capital and company performance.

This research establishes and then examines the role of social capital indicators, human capital and Quality of financial decision making policy in the relation to corporate value. Its impact on the industries will be in terms of its implementation and adaptability within the industry as a yardstick or benchmark.

The present study contributes expertise and understanding of potential obstacles to implementing human and social capital based on shared values. The research proposes to achieve the following aims and objectives: First, to investigate the impact of social capital on corporate value. Second, to explore the impact of human capital on corporate value. Finally, to determine the impact of quality of financial decision policy making on corporate value in Pakistan. This study address the answers to the following questions:

RQ1: Does social capital positively and significantly lead on corporate value?

RQ2: Does human capita positively and significantly lead on corporate value?

RQ3: Does quality of financial decision policy positively and significantly lead on corporate value?

Theoretical foundation and hypothesis development

A business has a good chance to surpass its competitors if it has large resources. According to the resource-based hypothesis, companies have resources, some of which give them an advantage and some of which lead to unmatched long-term success (Pattillo et al., 2002). Resources that are valuable and uncommon can give you an advantage. If the company can be protected from imitation, transfer, or exchange of resources, this advantage can be maintained for a longer period of time. The status of managers and the resource-related technology are influenced by the resource-based theory in terms of verification. Resources are significant if they enable the business to create innovative technologies that take advantage of the opportunity and lessen the threat. If there is a tough road to obtaining the benefits a resource offers, then it cannot be replaced. An exclusive resource gives the company that owns it a competitive edge. A resource that is difficult to mirror is difficult for rivals to copy (Shahbaz et al., 2010; Ullah et al., 2015).

A variety of technologies and resources are used to develop important resources, which are then packaged to prevent duplication (Ni et al., 2021). Recognizing relevant resources among many resources is crucial. A valuable resource is money. Other crucial resources include things like houses and automobiles that are necessities. The resource-based perspective, however, has other enduring beliefs and worries. The theory aims to direct the crucial management resources linked to funds after the executive and the money. An important concept in resource-based theory is the substantial quality of corporate resources. The resources that may be available will be distinctive ones. Similar to money, a company's tangible assets are important resources. Interestingly, such illusive resources do not exist. Intangible resources include the knowledge and abilities of the workforce, the company's reputation, and the company's way of life. Another crucial idea is competence. An organization has

resources, and capabilities are what it can do (Restuccia & Rogerson, 2008; Haddad & Lotfaliei, 2019). When businesses increase their fundamental resources over longer periods, their capabilities develop through time. Some businesses have a specific ability to develop new capabilities that help the corporation stay up with changing conditions and develop a potent competence (Liao & Wei, 2016; Zhang Q. et al., 2021). It may be argued that resource-based theory is related to one parameter, namely capital misallocation, given the variables and study questions that concentrate on three factors: financial risk analysis, corporate capital efficiency, and capital misallocation. Based on the above theoretical foundation remark's multidimensional perspective, it was concluded that capital misallocation is the practice of directing substantial resources to companies that have low capital returns (Warner, 2013; Venkateswaran, 2019).

The company should be seen as a collection of resources, especially vital intellectual property that can be exploited to achieve a competitive advantage and boost profitability (Zhu et al., 2018). In this instance, the business is aware of the capital it employs to allocate resources across various operational processes and locate them, preventing capital misallocation. This illustrates how a resource-based strategy shields companies from misallocating funds to projects that don't boost their ability to compete. As a result, it is clear from the aforementioned reasoning that capital misallocation and resource-based theory are related.

Three influential authors—Pierre Bourdieu, James Coleman, and Robert Putnam—discuss social capital. Bourdieu discussed three different subject areas, however this study only focuses on "Social Capital." "Social capital is a combination of a real or potential source linked to a strong network of less educated contacts of mutual understanding or recognition," writes Bourdieu in a quick definition of the concept. Some people receive different types of income through social expenditures. In terms of athletic contexts, Bourdieu gives the example of golf clubs where people connect with one another to conduct business, a process that is not open to the general public due to the exclusivity of many golf clubs (Ikram et al., 2019; Asghar et al., 2020; Yang et al., 2021).

From Coleman's perspective, there is no one entity that represents social capital. This is the framework that makes it feasible for actions to continue to have a beneficial impact; otherwise, it would not be possible. In her research, Coleman discovered that parental involvement and family income were responsible for the decline in school dropout rates. In this context, Coleman defines social capital as a group of resources obtained from familial connections that are crucial for the social development of the kid. These resources come in all shapes and sizes and help kids develop their personalities (Tinsley & Brown, 2000; Bems, 2008; Shabbir et al., 2020).

Tura and Harmaakorpi proposed that network inventive capability could be understood; social capital could be

considered as a “license” to apply and expand such capability if the capability to maintain and implement network resources to ensure innovation creating activities. Tura and Harmaakorpi emphasized that while every participant may have a higher inventive capability on a personnel basis, without any “licensed” to attach to and utilize the other participants’ individual resources, everyone could not explain about the inventive capability of the network. They argued that the varied effects of social capital that bridges and bonds. Importantly, there is no alternative way of bonding social capital that may have a favorable impact on one’s innovation system. When regional innovation systems are formed on innovation networks with larger levels of personal bonding capital, this could result in less-than-ideal conditions. Every innovative network that is disrupted is harmful to both the network and the local system. Additionally, bridging social capital has good effects by assisting individual innovation networks in connecting with their surroundings. Huggins contends that networks are made up of network or social capital because of which enterprises may be helped in their operations of knowledge development and acquisition. The importance of information to network participants is inherent to social capital (Jablónski and Jablónski, 2016; Jabeen & Munir, 2018; Espinoza & Presbitero, 2021).

Corporate value

Researcher argue that corporate values are defined as the internal and external values of the firms. These values serve as the basis for the decision-making process, orient the actions and behaviours of employees and contribute to corporate management as well. Corporate value possesses great importance for investors as investor perception of investing in the stock market is to gain profit in terms of capital gain and ownership of the firm. Before the investment, investors deeply look into the corporate values and stock prices (Abbas et al., 2021; J. Zhao et al., 2020). Companies take several steps to maximize their corporate values because they play a major role in the success of the company. Dong et al. (2022) documented that corporate values can be maximized by effective implementation of company strengths and minimizing the weakness that the company has. Corporate value creates transparency and loyalty among investors and employees of the company and escalates the employee turnover ratio. The stable and strong corporate values reflect the positive image of the company and support the company to gain national and international recognition.

Global trends suggest that in the upcoming decades, demand for new structures will rise quickly. Growing populations and rising levels of income around the world

(particularly in locations in Asia and Africa, as well as the need for housing improvements in densely populated areas. The result is that a lot of resources are required including human and social capital (Pucheta-Martínez and Gallego-Álvarez, 2020; Dong et al., 2022). Corporate value has a major role in transforming building technology significantly in recent decades. Buildings, for instance, can be constructed using lesser environmental effects (such as using less metal or wood for a longer lifespan, or a product with the same structural properties greater rate of post-consumer recycling (Zhang et al., 2022a). Nevertheless, despite these technical advancements, inefficient construction techniques are still being used commonly employed, especially in areas where this will be the most prevalent demand. Future effects will rely on resource use and supply tactics, as well as the degree and degree of socioeconomic development (Zhang et al., 2022b).

Impact of social capital on corporate value

Statistics support the effects of social capital on a firm’s corporate value. The effectiveness of decisions that affect the relationship between social capital and a firm’s.

Growth in terms of performance has an impact on how social capital affects corporate value. A few researchers have noted that the social capital provides a new dimension for firm theory in the context of the new economy and that corporate core competencies go beyond organizational capital to include social capital (Jiang et al., 2021). The organizational capital shows the capacity for internal coordination, while the social capital shows the resources present in the external environment. These two factors work in tandem to support corporate competency, increasing a company’s financial performance and market dominance, and data shows that the latter metric reflects the operational effectiveness of that specific company. In the spectrum of competition, social capital might be the kind of barrier that prevents rivals from snatching up market share. Shi (2003) emphasizes that social capital is a crucial component of corporate intellectual capital and that it can do much more to explain corporate competitive advantage than Iorember et al. (2021) classic study suggests. Shi also notes that social capital is an important component of organizational intellectual capital. From a socioeconomic perspective, it is widely believed that we are still in the early stages and are likely in a black space where theoretical and empirical frameworks have not yet been properly articulated (Yu & Qayyum, 2022).

An organization’s internal and external networks affect its social capital. The social network fiber is strengthened by stronger internal and external networks. Resources accessed via social networks also aid in the development of social capital (C. Liu et al., 2021). According to Hoi et al. (2018),

Sanchez-Ruiz et al. (2019), community social capital limits harmful CSR actions that (Jin-fang et al., 2020) could harm non-shareholders and stakeholders while facilitating positive CSR actions that would benefit non-shareholders and stakeholders. The density of social capital in a community is also linked to how CSR initiatives will affect a company's financial performance in the future. According to Gao et al. (2021), social networks prevent unethical corporate behavior and encourage more effective use of corporate resources in areas with strong social norms and higher levels of social capital (Mehmood, 2022).

Putnam contends that social capital serves the greater good as well as the general welfare. According to Putnam, the social cohesiveness of money occurs when members of the same community and with similar values band together to further common objectives. They are members of the homo native group and frequently support restricted ownership. Putnam contends that this kind of contact has drawbacks because it is thought to exclude outsiders. Due to the deportation of foreigners, the football team will primarily consist of fans and players with similar backgrounds. They will make an effort to exclude people from backgrounds different from their own. Social capital also has a tremendous deal of potential for social bridging. Interaction with various types of people emerges as a result of social interaction heterogeneity.

Zhang C. et al. (2021) demonstrated how social capital and economic growth are transmitted; in their study, regressions were tested on a set of developed and developing nations between 1980 and 2000. The literature suggests the following as the primary economic influences of social capital inside networks: 1) Social capital influences network productivity by reducing overall uncertainty in specialization and the division of labor. 2) Which lowers the network's transaction costs. 3) The network's impacted association costs. 4) That influences the innovation process by limiting the quantity and variety of knowledge the actor can produce. Since social capital is a term with a broad definition, new work frequently measures it with a CSR emphasis (Corporate Social Responsibility) (B. Zhao et al., 2018). Financial reporting quality and financial limitations are two networks through which social capital may affect cash holdings, according to Habib and Hasan's explanation of the connection between social capital and corporate cash holdings from 2017. Most of the recent academic literature supports the idea that social capital is positively correlated with company value. According to Lins et al. (2017), social capital, as measured by CSR initiatives created through investments, benefits from the financial crisis. Enterprises with high social capital typically experience higher stock returns than firms with low social capital during the 2008–2009 financial crisis. High-CSR businesses also saw increases in profitability.

H1: There is a significant and positive association between Social Capital (SC) indicators and corporate value.

Impact of human capital on corporate value

In a recent study, reported that human capital is the intangible asset of the company and has a great impact on the company's performance. The knowledge and experience of human capital added value by corporate resources. As employee recruiting involves the utilization of human capital in business operations, employers are responsible for providing fair compensation that reflects the value of human capital and the return on investment used.

Human capital is the most valuable and prized asset of the company. The global economy is becoming more knowledge-intensive which in turn increases the value of the human capital asset as well. This calls for a closer examination of human data, and in recent years, research has focused heavily on its impact on the generation of business value. In several studies, corporate value creations were quantified using both financial and non-financial performance data and examined the effect of human capital resources in annual reports of corporations (Lin et al., 2012).

Other research examined the effect of human capital disclosures by businesses on the market and stakeholders' value (Amorelli & Sanchez-Ruiz, 2019). Most previous research uses the Global Reporting Initiative (GRI) index to measure human capital reporting. Although, the GRI index was observed to lack in some issues that are of great importance from stakeholder perceptions in developing countries like Pakistan. It is because the economics and views of stakeholders in developed countries were used to establish the GRI index. Thus, the GRI index might not draw attention to several challenges particular in developing nations like Malaysia, Pakistan, India and Bangladesh. The legislation and proceeding literature both show that the current human capital metrics may not meet stakeholder expectations. Furthermore, based on their understanding and experience, stakeholders may feel the need to provide additional indicators (see Figure 1).

H2: There is a significant and positive association between Human Capital (HC) and corporate value.

Quality of financial decisions policy making on corporate value

In this study, the combined effects of social capital on firm performance were examined. As a result of the research project's focus on the value of social capital, organizations will be better able to develop strategies for enhancing the abilities and talents of their staff members by creating solid, long-lasting connections with both internal and external networks that will be helpful in making wise choices. Organizational managers are expected to make strategic choices that have a big impact on how well their company

performs. Decision-making styles and accuracy have been found to be closely related to organizational performance (Goll and Rasheed, 1997; Robert Baum and Wally, 2003). The contingency method ensures that organizations that carefully select their strategies while paying enough attention to decision-making formations outperform their competitors. It presents those decision-making structures as being chosen based on the competitive strategy implemented by organizations (Chung and Luo, 2008; Chung et al., 2012). Clarifying the strategic development process and the strategic intent, which undoubtedly explains the end goal, are some of the major issues in the field of strategic management. As a result, it is necessary to develop a plan for decision-making that will result in the effective formulation of strategy (Afiouni, 2007; Al-Tal and Emeagwali, 2019). However, it may not be enough for businesses to plan the existing industry market niche and associated constraints. An organization's competitive strategy and its structural relationship are vital in increasing organizational performance and in enhancing its competitive advantage. Organizational executives must therefore look for new business prospects that can help their companies expand and become more competitive (Chen et al., 2022; Law et al., 2018; Y. Wang et al., 2019).

Becker's approach to allocating resources for the economy and the environment is so widely accepted today that it is challenging to understand how ground-breaking his models and procedures were at the time (Gabriel et al., 1980; H. Liu & Baker, 2016). He asserted that a lot of academics and scientists were openly antagonistic to Becker's use of microeconomic and practical techniques to analyses intra-household decision-making. This idea contends that humans are rational, they make decisions largely for their own benefit, and they are capable of changing their minds in reaction to new information (Risk, 2006).

H3: Multidimensional effect of social capital indicators moderated by quality of financial decisions making policy has a positive impact on a corporate value.

H4: Multidimensional effect of human capital moderated by the quality of financial decisions making policy has a positive impact on corporate value.

Conceptual framework

The study of institutional theory has grown in significance. However, the majority of this has taken place in wealthy nations. Institutional theory is linked to a number of viewpoints that alter how internal corporate activities are explained and carried out (Press, 1991; Moshirian, 2008). It is vital to remember that institutional theory is seen in this context as a particular paradigm for researching social capital, intellectual capital, and human capital. The

institutional theory makes it possible to describe recent changes and to research advancements in accounting frameworks (public and global), about the observation of pertinent data by accounting data clients, the implementation of which depends on the legal system and determines the advancement of accounting in the company (Altayar, 2018). The emphasis on thorough financial transparency, which focuses on submitting integrated reports and monitoring the efficient operation of associations that keep data on the appropriateness of the use of materials and labor, is one area in which accounting development is anticipated. Additionally, resource data guarantees that the elements and financial data are progressing as necessary until alignment (Davis, 1987; Dhaene, 2012). The expense of replacement, the businessmen's vulnerability, and the hazard are all reduced when the factory facility is operating properly. The legal structure also affects the entitlement to compensation and how easily one can access the market. On the other hand, weak or insufficient legal frameworks might compel admission. Institutional weaknesses may promote corruption and demonize entrepreneurs if they allow for self-aggrandizement. Institutional restrictions may also give rise to sporadic ties, such neighborhood groups. As a result, businesses can start up without being officially sanctioned (Society, 1953; Steuerle, 1996; H. Wang et al., 2018). We examine both the collective and individual effects as the conceptual model is developed because social capital, which includes internal and external networks and resources accessed through social networks, affects decision-making quality (Iram et al., 2020; Ghazanfar et al., 2021). The only way to study the influence is to look at it both individually and collectively. As they fall under the category of social capital and serve to define it, control variables including age, size, leverage, and human and financial capitals must be considered in the development of this model. Additionally, the effectiveness of decisions will define the firm's performance. Each component of the created model is affected by the individual and collective effects of all the selected variables. The developed model is all-inclusive in that it incorporates every functional area falling under social capital (N. U. Khan et al., 2021; Danish et al., 2020).

What impact does social capital have on business performance? Using social structure and traditional culture, Bian and Qiu (2000) provide clarity on this issue, and their core thesis is tenable in the context of transition. Therefore, to ignore a firm's organizational traits and simply evaluate its social capital using the entrepreneurial index. The following model has been suggested in the context of manufacturing businesses operating in Pakistan based on the hypothesis formulation. According to the diagram indicates Figure 2 and Table 1, social capital is made up of three networks: an

internal network, an external network of social capital, and a network of human capital. In this study, social capital components have been considered as independent variables. On the other hand, the dependent variable in this study on which the influence of social capital has been investigated is corporate performance or value. Additionally, the study's moderating variable—which moderates the relationship between social capital and corporate performance—has been seen as the decision-quality of the companies (Ullah, Wang, Bashir, et al., 2021b; Lucas, 2021).

Result and discussion

Research method

The previous section provides a thorough review of previous literature, on the basis of which the researcher has also developed a conceptual framework of the study. However, this section is dedicated to highlighting the key methods and techniques that researcher has followed to achieve the primary goal of this study, which was to investigate the moderating impact of QOFDP on the association between SC, HC and Corporate value.

The research instrument that has been used in this study is a self-administered survey questionnaire, which was distributed among the study participants to collect their responses. The research instrument of the survey questionnaire includes several closed-ended questions on five key variables of this study, which was measured through the 5 points Likert scale that provides the option from strongly disagree to strongly agree. This has allowed the researcher to collect the most reliable quantitative data.

The prior study's key areas of focus were the independent and dependent variables at the multidimensional level of the investigation. At the national or regional level, social capital is measured, occasionally by averaging individual survey responses, whereas economic outcomes (Jablónski & Jablónski, 2016; Dragomir, 2018). The World Values Survey is a global network of social scientists investigating how values are changing and how it affects social and political life (Sun et al., 2019; Yang et al., 2021). However, a study was done for Pakistani companies listed on the stock exchange. For organizational information and the primary characteristics of the study variables, descriptive statistics were produced. Data analysis from research surveys was used to show the data. The results showed that social capital has a statistically significant impact on business value. The quality of decisions that impact company value and social capital had a moderately positive association. The study's findings also showed that the effectiveness of decisions has an impact on social capital's ability to influence business performance. This study advances knowledge of the relationship between social capital and a firm's

performance (Asadi et al., 2020; Asif et al., 2020; F. N. Khan et al., 2020). The relationship between social capital and a firm's growth in terms of corporate value is affected by the quality of financial decisions. This study has added to the body of knowledge by empirically demonstrating that increasing social capital can improve an organization's performance (Afiouni, 2007; Rehman et al., 2021).

Sampling technique

Another crucial part of the tools and techniques researchers often use for data collection is the sampling approach that we devised. The idea of a sampling methodology can be thought of as a particular method for choosing the various sample entities (Ramawickrama and Opatha, 2017). Accessibility sampling was used in this study to select a representative sample from the entire study population. One of the most popular non-probability sampling techniques is known as the convenience sampling approach, in which the researcher chooses only those participants in a sample who are readily available (Ministry of Finance, 2019).

Descriptive analysis

One of the primary factors in favour of choosing this procedure was the convenience sampling method's lower risk of problems. In this regard, the researcher's sample size, or the number of respondents from which the data were gathered, was 600. This has made it possible for the researcher to compile thorough data regarding the many study factors, which ultimately helps in achieving the main research goals. In this study, survey data analysis was used to give the results of demographic statistics. Table 2 and Figure 3 clearly shows that the sample for this study was made up of 62% men and 38% women. According to this poll, 20 percent of respondents were under the age of 30, 30 percent were between the ages of 46 and 45, and 50 percent were in the 30 to 45 age range. It reveals the respondents' level of education. It shows that 45 percent of the population held a degree, 35 percent had a postgraduate degree, 15 percent had a diploma, and 5 percent belonged to other groups. It has been noted that in terms of industrial experience, 55 percent had between one and 5 years' worth, 31 percent had more than 5 years' worth, and 11 percent had less than 1 year.

Confirmatory factor analysis

Checking the data for validity and reliability using CFA is the first step in applying the SEM model. The validity of the study's indicators has been suggested utilising outer loadings. According

TABLE 1 Construct developed in the research questionnaire.

Construct and definition	Measurements	Sources
Social Capital: Social capital is a positive product of human interaction. The term social capital is also sometimes used to describe the personal relationships within a company that help build trust and respect among employees, leading to enhanced company performance	<p>SCE1: Allocation of individuals to improve the supplier's technical skill base creates a win-win situation</p> <p>There is close, personal interaction between the supply partners with individuals at multiple levels</p> <p>The relationship is characterized by mutual trust between the individuals and the firms</p> <p>SCE2: Development of new products and improvement of existing products for customers is the top concern</p> <p>Regular interaction by individuals with customers helps in driving customer relationship management</p> <p>Customer interaction help in identifying needs which can be translated into innovations and ideas</p> <p>SCE3: Level of trust in government increases if the level of social capital individual impact increases</p> <p>Government should provide individuals working within the organization equal access to enhancing trust</p> <p>Participation in policy making, political efficiency, network & interpersonal communications significantly enhance trust in government</p> <p>SCE4: Knowledge is transferred between individuals and suppliers benefiting both</p> <p>Social Capital dimensions like (structural, cognitive, and relational) facilitate knowledge transfer</p> <p>Social Capital dimensions of networks affect technical skills development and their incorporation in linking processes</p> <p>SCI1: Individuals can spend time with their network connections and share experiences and perspectives regarding supplier value chains</p> <p>An individual can invest in personal relationships to build their social capital</p> <p>Individuals can learn internally from past mistakes by sharing and coming up with viable solutions to manage relationships with suppliers</p> <p>SCI2: Social capital of individuals aggregates into the social capital of organizations</p> <p>Access to resources controlled by network members becomes easy</p> <p>Exchange and combination of resources reduce costs</p> <p>SCI3: More information is exchanged between people</p> <p>Internal network social capital has its impact on innovation</p> <p>A network of interrelations is a source of information</p>	Ullah, Wang, Bashir, et al., 2021b; Ghazanfar et al., 2021
Human Capital: Human capital is a term that refers to the knowledge, experience and skills of an employee. It states that companies have an incentive to seek productive human capital and to add to the human capital of their existing employees	<p>HC1: Academic qualifications are considered at the time of selection</p> <p>Education is centred towards courses required by the organization</p> <p>Education enhancement helps in enhancing the competencies of the employees</p> <p>The organization encourages and sponsors employees who show interest in pursuing further academic studies</p> <p>Educational qualifications are given weightage at the time of performance appraisals</p> <p>HC2: Length of service is one of the criteria for rewarding the employees in the company</p>	Rehman et al., 2021; Schlingemann & Stulz, 2022

(Continued on following page)

TABLE 1 (Continued) Construct developed in the research questionnaire.

Construct and definition	Measurements	Sources
	<p>The organization has formal career enhancement programs in place for long-serving employees</p> <p>A career path for long-serving employees is part of the company policy</p> <p>Top management of the organization does not regard tenure of service as qualifying criteria for the executive level postings</p> <p>Tenure has a very strong nonlinear moderating effect on the commitment performance correlation</p> <p>HC3: Organization matches the right people with the right jobs</p> <p>Training opportunities are provided to enhance competence levels</p> <p>Organization has mentoring programs aimed towards developing work-related skills</p> <p>The frequency of skill enhancement training programs is sufficient in the organization</p> <p>Skills enhancement is instrumental in increasing the motivation of the employees</p>	
<p>Quality of Financial Decisions and Policy Making (QOFDP): It is the quality of a decision at the moment the decision is made, regardless of its outcome. Quality of decisions permits the assurance of both effectiveness and efficiency in analyzing problems</p>	<p>QOFDP1: Have a systematic, structured approach, to aid decision-making (consistent, predictable and timely).Examine alternative solutions</p> <p>Perform impact analysis of the decision</p> <p>Overcome doubtful aspects become aware of the decision leads to novelties. Appraise personal risk involved in the decision</p> <p>QOFDP2: Evaluate the available time in which to make my decision</p> <p>Determine whether costs match the money available</p> <p>Compare results with time employed and money spent</p> <p>QOFDP3: Organize the action sequence if the decision is complex</p> <p>Gather as much information as possible about the decision</p> <p>Choose the appropriate actions for the decision</p> <p>Foresee the consequences of the decision</p> <p>Determine whether the consequences have long-term effects</p> <p>Determine whether the consequences will affect other people</p> <p>Process the information about the issue to be decided. Identify the factors that affect the decision</p> <p>Relate the highest number of aspects of the decision</p>	<p>Saad, 2021; Shah et al., 2021</p>
<p>Corporate Value: Firm performance is a term which includes organizational performance, functioning of the firm and outcomes of its operations</p>	<p>CV1: Firm Profitability</p> <p>CV2: Firm Performance</p> <p>CV3: Firm Efficiency</p>	<p>Bayrakdaroglu et al., 2013; Huhtala et al., 2015; Rocca et al., 2014</p>

to Ullah et al. (2021a) factor loading is another name for outer loading, which should be more than 0.6. Considering this, Table 3 shows that none of the indicators required to be eliminated since their factor loading was calculated to be higher than the 0.6 criterion. As a result, the final model comprised all indicators. First, Cronbach Alpha has been utilised in reliability testing, along with composite reliability. To be considered reliable, a latent construct's composite reliability

and Cronbach Alpha values must be higher than 0.7 (Ullah et al., 2021c). In this regard, all of the latent constructs employed in the study are reliable because the least Cronbach Alpha value obtained was 0.73, while Table 3's minimum value for composite reliability is 0.84. As a result, the constructions employed in this work are trustworthy. Additionally, AVE has been applied to test the convergent validity of the latent constructs. The AVE's threshold of 0.5 is used to determine relatedness Ahmad et al.

TABLE 2 Demographic statistics.

Attributes	Dimension	%	Frequency ^{N=600}
Gender	Male	62	372
	Female	38	228
Age	<30	20	120
	=>30 to 45	50	300
	46 and >	30	180
Education	Graduate	45	270
	Post-Graduate	35	210
	Diploma	15	90
	Other	5	30
Experience	<1 year	14	84
	1–5 years	55	330
	>5 years	31	186

(2021). Given this factor, Table 2’s results show that all the conclusions are sound because no value was discovered to be less than 0.5. Additionally, certain outcomes are shown in Figure 4. To recognise the multicollinearity issue between explanatory variables, we create correlation estimate (Murshed, 2020; Shahzad et al., 2020). Findings show that each variable has a correlation less than or equal to 0.80. Table 2 also includes a report of the outcomes. This study does not have a multicollinearity problem.

We created and advocated bootstrapping as a method to determine the significance levels. Abbas et al. (2021) classifies bootstrapping as a resampling method, which is presented in

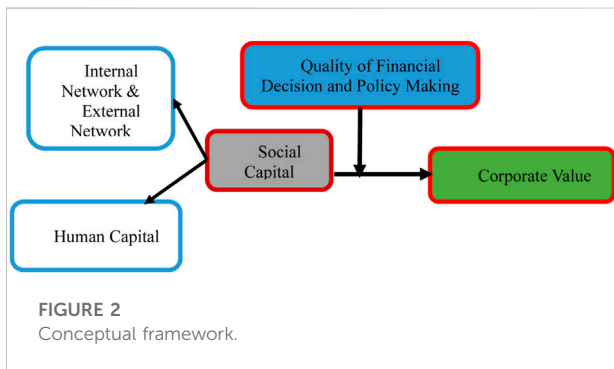
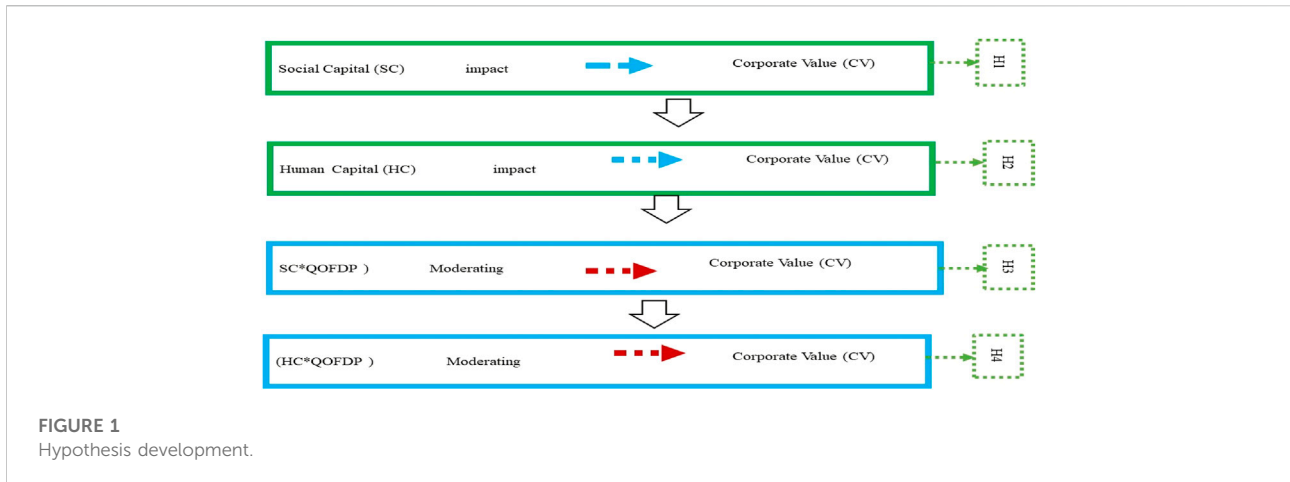
Table 4 for the current study. It is evident that the multifaceted impact of social capital indicators on company value is statistically significant and favourable [$B = 0.221$; $p - value = 0.000 < 0.01$]. Additionally, the impact of HC is statistically significant and favourable [$B = 0.210$; $p - value = 0.000 < 0.01$]. It is discovered that the moderator, or the quality of finance and decision making, has a significant and favorable impact on the corporate value of Pakistani manufacturing enterprises [$B = 0.373$; $p - value = 0.000 < 0.01$]. QOFDP is revealed to be considerably moderating the connection between SC and CV in terms of moderation [$B = 0.100$; $p - value = 0.000 < 0.01$]. However, the correlation is positive, indicating that manufacturing companies would have a better relationship between policy and financial decisions. On the other hand, QOFDP considerably and favourably moderates the association between HC and CV of industrial enterprises operating in Pakistan [$B = 0.142$; $p - value = 0.000 < 0.01$]. The beneficial effect serves as an example of how an overall improvement in the social capital metrics might lead to high company sustainability. The positive CV between structural capital and sustainability suggests that by incorporating corporate value into the processes for achieving long-term sustainability in Chinese manufacturing enterprises, the structure can be enhanced. Table 5 displays the outcomes following bootstrapping.

We examined the effects of SC and HC on CV and the mediating role of QOFDP in the link between SC and

TABLE 3 Convergent validity and reliability.

Latent constructs	Dimension	Outer loadings	Cronbach’s Alpha	Composite reliability	AVE
Corporate Value (CV)	CV1	0.92***	0.94	0.95	0.83
	CV2	0.90***			
	CV3	0.93***			
Social Capital (SC)	SCE1	0.87***	0.86	0.9	0.67
	SCE2	0.80***			
	SCE3	0.85***			
	SCE4	0.77***			
	SCI1	0.81***	0.88		
	SCI2	0.91***			
Human Capital (HC)	SCI3	0.88***	0.88	0.94	0.88
	HC1	0.91***			
	HC2	0.90***			
Quality of Financial Decision Policy	HC3	0.89***	0.89	0.92	0.87
	QOFDP 1	0.85***			
	QOFDP 2	0.85***			
	QOFDP 3	0.88***			

Notes: AVE denotes Average Variance Extracted.



HC based on the results previously obtained and utilizing a SEM. In the first instance, the SEM reveals that simply the suggested fit indices are sufficient (Table 6), demonstrating that this variable is being measured correctly (Figure 5). Similarly, it can be shown that SCE(external network) and on CV have a negative impact that is both direct and negative, with an average rating, with the loading impact of CV having a higher impact with an impact factor of -0.403.

Regarding the second analysis, which looked at the mediating role of QOFDP in the link between SC and CV, all HC-acceptable indications were found from this adjusted model after three iterations in which one indicator from those evaluated by CV was eliminated (Table 7). The robustness of the association between SC and QOFDP mediated by CV (Figure 6) shows that the QOFDP has a strong and positive impact on the link between the two variables, as the impact is 0.364 for mediation while it is 0.351 for the direct relationship between SC and CV. As a result, it is demonstrable that QOFDP is an important mediating factor in the connection between the dimensions of SC and HC. The results show that the external social capital network (SCE) has a poor correlation with business value.

Sensitivity analysis

Based on one of the numerical models, the capital market theory aims to detect and forecast the long-term movements of capital and, in some situations, of financial markets. The term “capital market theory” is not exclusive when referring to the concept of protection. The capital market theory is a model that aims to value resources, typically stocks, but it comprises the advantages that financiers seek and the inherent risks (Holmes et al., 2008; By and Becker, 2022). Pressure from both internal and external stakeholders is seen as one of the key factors affecting a firm’s strategy. The internal stakeholders of the company could have a big influence on how companies are created. On the other hand, external stakeholders have a detrimental impact on business performance and capital efficiency (Xin et al., 2020). Multidimensional theories have, in the end, provided a thorough explanation of the significance and importance of this work. Overall, robustness tests show that although SCE (external network) has a negative influence on CV (-0.0403 respectively), QOFDP as compared to CV (1.323) does support the latter’s beneficial impact on CV. Pakistan should implement this study as a practical application. An earlier study explored and suggested the influence of social capital on the productivity of SMEs. This study provides proof that using a multifaceted approach to the social capital factor considerably and favorably increases the value of business sectors. On the other hand, empirical data show that external networks have a detrimental impact on the value and productivity of businesses. The Pakistani government should support and foster the value of the corporate sector.

Hypothesis summary

Results show that there is a positive and significant relationship between corporate value and social capital indices.

Indicators of social capital in the framework of theoretical and empirical study offer greater intellectual capabilities to enhance company performance. This study offers proof that businesses implement sensible practices to raise corporate value. Similar to this, indices of human capital indicate a strong correlation between corporate values. The results of this investigation show both with and without a moderator. The effectiveness of financial decisions and policymaking play a beneficial influence in the relationship between social and human capital and their effects on business value (See Table 8). Researchers contend that various networks of external stakeholder groups put pressure on corporations to emphasize their commitment to corporate environmental practices that are integrated into SEMS performance and disclosed to increase both their efficiency and overall beneficial influence on society (Nazir et al., 2022).

Discussion

This study aims to inquire about the association between SC and HC on corporate value. Apart from that, another main objective has been to assess the moderating impact QOFDP on the association between SC and Corporate value. For achieving the main goal of this study, the researcher has followed a quantitative research design, in which the primary data was gathered through a survey questionnaire. Moreover, for the purpose of analysing the gathered data, the researcher has employed the SEM technique. In SEM, the researcher has conducted a CFA analysis to confirm the validity and reliability of the model and also conducts path assessment to test the model. In this regard, all the latent constructs are found be reliable as the value of Cronbach Alpha and composite reliability were computed above 0.7. Moreover, the outcomes of AVE also confirm the validity of all the latent constructs, as all the variables are found to be below 0.5. The extensive review of the existing literature has allowed the

researcher to identify some of the key factors of SC that can influence corporate value. In this regard, some of the major factors of SC that were identified in this study include internal network and external network of social capital. All these factors were also highlighted in the conceptual framework, the impact of which has been examined on corporate value.

In accordance with the results of this study, all the variables including SC, HC and QOFDP are found to have a significant impact on corporate value, as *p*-value of all of these variables is computed as 0.000. On the other hand, the outcomes of this also confirm the significant moderating effect of QOFDP on the association between SC and corporate value. Similarly, with respect to the association between green HC and corporate value, the moderating impact of QOFDP is found to be significant. In contrast, as per the results, QOFD is found to have a significant moderating impact on the association between green human capital and corporate value. Conclusively, on the basis of the overall research outcomes of this study, the developed hypothesis including H1, H2, H3 and H4, and H6 are accepted.

The results of this study show that a multidimensional view of social capital is an important element in raising the standard of financial judgment and policy. In fact, the CFA for Corporate value results revealed that the following actions are crucial for businesses looking to improve the caliber of their financial decisions and policies. Offering new items or services, registering patents, and/or obtaining industrial property licenses are all examples of generating new policies or financial decisions, service delivery or logistics systems, or implementing major changes in these processes. However, because it will critically examine current policies and their efficacy in boosting social capital, financial capital, human capital, firm’s characteristics, and decision-quality, this research work will be of great assistance to policy makers in Pakistan’s various industrial sectors. This will then result in the adjustment of policy, where necessary.

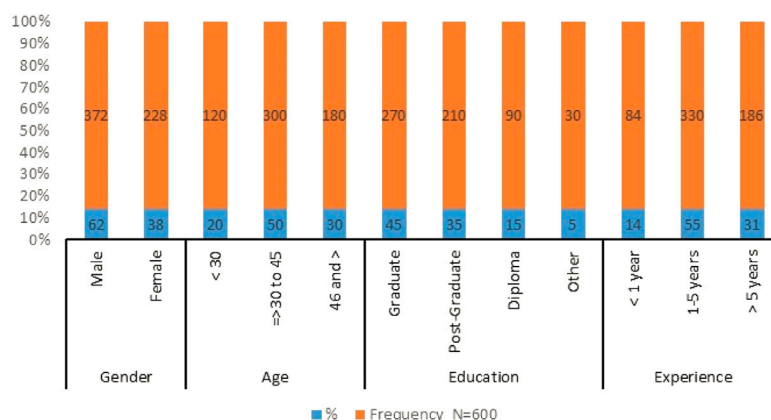


FIGURE 3 Demographic statistics.

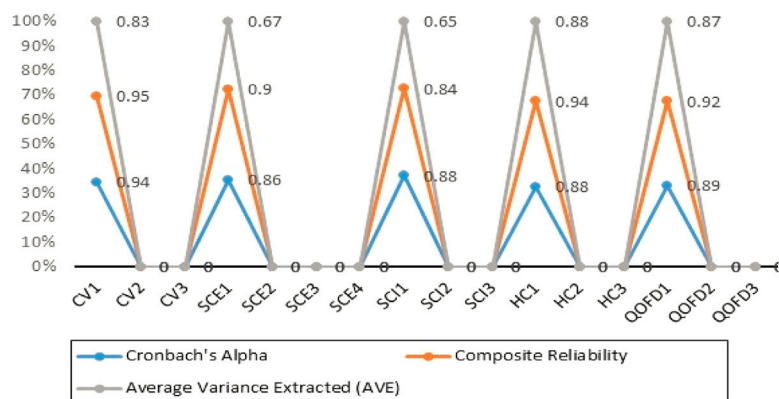


FIGURE 4 Indicates convergent validity and reliability test.

TABLE 4 Path assessment without moderators.

Corporate value	Coef.	Std. Err.	T	P>t
HC	0.034	0.016	2.140	0.000**
SCE	-0.040	0.014	-2.850	0.000***
SCI	0.069	0.014	5.110	0.000***
QOFDP	1.323	0.023	6.460	0.000***
Constant	-0.177	0.075	-2.360	0.000**
R-squared	0.891	Adj R-squared	0.891	

Standard errors in parentheses***p < 0.01, **p < 0.05, *p < 0. Notes: HC indicates Human Capital; SCE denotes Social Capital External Network; SCI denotes Social Capital Internal Network; QOFDP denotes Quality of Financial Decision and Policy.

TABLE 5 Path assessment with moderator.

Variables	Coef	Std.Err.	z	P>z	decision
HC	0.015	0.016	0.97	0.051**	Supported
SCE	-0.403	0.077	-5.21	0.000***	Supported
SCI	-0.735	0.047	-10.47	0.000***	Supported
QOFDP* SCE	-0.299	0.029	-10.28	0.000***	Supported
QOFDP* SCI	0.288	0.027	10.81	0.000***	Supported
QOFDP* HC	0.16	0.029	5.45	0.000***	Supported
Constant	4.283	0.133	32.31	0.000***	Supported

Standard errors in parentheses***p < 0.01, **p < 0.05, *p < 0.

It will further force businesses to rethink their current methods for achieving company performance. The value of social capital will come under close scrutiny. In order to create a culture of open communication and efficient procedures, the efficacy will be evaluated.

The study also looked at how decisions' quality affected a firm's success, which was later validated. Based on the research variables, which no other study was aware of by the researcher who attempted to do so, a full analysis of the registered Pakistan Stock Exchange firms is performed in this research. Second, because the majority of earlier research was conducted in wealthy nations, organizations in developing nations may not be able to implement the study's conclusions due to the different set of conditions. Therefore, the results of this study will be more applicable in the setting of a developing globe. There is no such thing as the ideal investment, but for modern capitalists, finding a method that offers decent returns with little risk is a major priority.

There are certain implications of the research findings as well in the context of the organization management and the literature as well. It also has the implications for the policy makers as well (Nazir et al., 2022). The management of the organization can use this study for improving the corporate performance of their organization. It has set certain recommendations that are helpful for the organizations to improve their social capital performance and further can also be used by the organizations for developing the strong strategy for reducing the compliance risks and ensuring higher integrity of the organization (Twum et al., 2021). Furthermore, it has the implications for the present literature as well since it contributes in different ways. The limited literature on the role of compliance risk on the working capital has been added by elaborating in-depth different perspectives of the working capital performance and the wider factors of the compliance risks as well.

Evidence from earlier literature shows that professional workers who are essential to company value are under hired. According to the study's findings, corporate sectors in Pakistan exacerbate managerial agency conflict, causing businesses to lose growth efficiency. The quality of financial decisions and policies applied in the context of moderation has a substantial impact on company value, which in turn has an impact on their financial

TABLE 6 Robustness analysis.

	(1)	(2)	(3)	(4)	(5)
Variables	Model 1	Model 2	Model 3	Model 4	Model 5
SCE	0.351*** (0.0310)	-0.0403*** (0.0141)	-0.951*** (0.0360)	-0.409*** (0.0656)	-0.0367** (0.0170)
SCI	0.149*** (0.0339)	0.0690*** (0.0135)	0.0338* (0.0177)	-0.551*** (0.0630)	0.0775*** (0.0161)
HC	0.255*** (0.0383)	0.0336** (0.0157)	0.0215 (0.0207)	0.0318* (0.0193)	-0.873*** (0.0308)
QOFDP		1.323*** (0.0234)			
SCE*QOFDP			0.364*** (0.00902)	0.142*** (0.0245)	
SCI* QOFDP				0.220*** (0.0229)	
HC*QOFDP					0.334*** (0.00737)
Constant	0.942*** (0.183)	-0.177** (0.0752)	3.211*** (0.110)	3.361*** (0.104)	3.320*** (0.101)
Observations	600	600	600	600	600
R-squared	0.311	0.892	0.816	0.841	0.845

Standard errors in parentheses*** $p < 0.01$, ** $p < 0.05$, * $p < 0$.

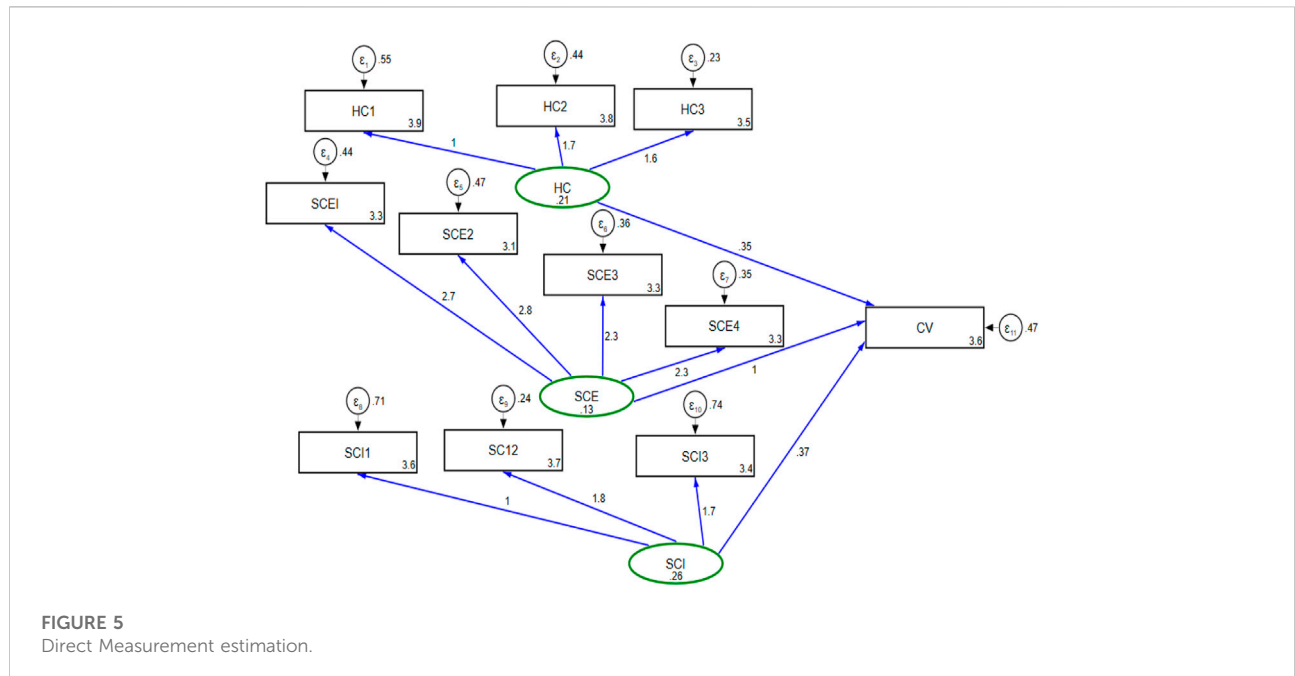


FIGURE 5 Direct Measurement estimation.

TABLE 7 Moderator analysis.

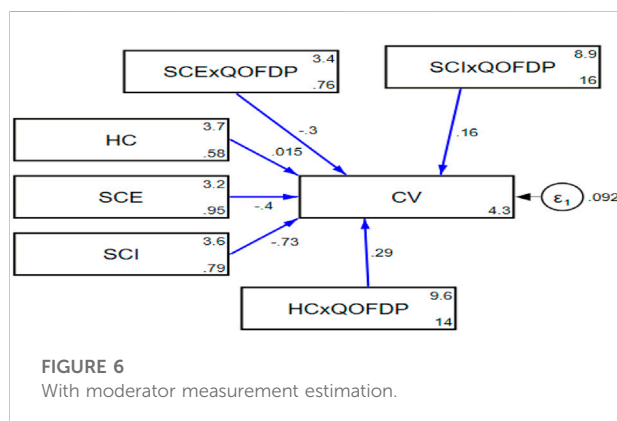
Variables	Model 1	Model 2	Model 3	Model 4	Model 5
SCE	0.351*** -0.0309	-0.0403*** -0.0141			
SCI	0.149*** -0.0337	0.0690*** -0.0134	0.0448* -0.026		
HC	0.255*** -0.0382	0.0336** -0.0156	0.133*** -0.0297	0.142*** -0.0309	
QOFDP		1.323*** -0.0233			
SCE*QOFDP			0.151*** -0.00589		
SCI*QOFDP				0.162*** -0.00638	
HC*QOFDP					0.187*** -0.00619
Constant	0.942*** -0.182	-0.177** -0.0749	1.570*** -0.133	1.469*** -0.119	1.700*** -0.0654
Observations	600	600	600	600	600

Standard errors in parentheses*** $p < 0.01$, ** $p < 0.05$, * $p < 0$.

TABLE 8 Hypothesis summary.

Path	Path coefficient (B)	T statistics	p values
Social Capital External -> Corporate Value	-0.417	-2.37	0.018***
Social Capital Internal -> Corporate Value	0.160	4.77	0.000***
Human Capital -> Corporate Value	0.256	6.64	0.000***
SCE*QOFDP-> Corporate Value	0.142	5.80	0.000***
SCI*QOFDP -> Corporate Value	0.221	9.61	0.000***
HC*QOFDP -> Corporate Value	0.187	5.65	0.000***

Standard errors in parentheses*** $p < 0.01$, ** $p < 0.05$, * $p < 0$.



performance. Corporate sectors with strong financial strategies for career development and training are typically less likely to take excessive business risks. Additional findings indicate that the QOFDP tends to influence SC and HC, which in turn affects corporate value. The QOFDP and business value link, however, needs more research and development.

Theoretical contribution

This study makes a considerable contribution to the literature and has resource-based theory and theoretical implications. The study helps understand the combined social capital and human

capital effects through social exchange and institutional theories. Specifically, relationship exchange helps supply chain partners exchange resources, while social interactions help explain its corporate value (Ullah, Wang, Bashir, et al., 2021b). It also contributed to the theoretical understanding by discussing the mediating role of quality of decision between the social capital, human capital and corporate performance and hence it possess significant implication for the present literature and theory.

These outcomes support the findings of Ullah et al. (2021c) about the favorable effects of innovation on company performance and competitiveness. This is particularly true in emerging economies where innovation is scarce. The impact of social capital on a firm's performance is also explored, including human and the quality of financial decisions and the results of policy decisions are depending on the decisions' quality, which serves as a moderating variable. The quality of the policies and decisions that are made, as well as the combined impact of social capital, human capital, and decision-making quality on a firm's corporate value, mitigate the impact of social capital on corporate performance. Finally, taking everything into account, these results show that, as shown by several studies on the research, social capital factors continue to be the primary criterion for business sustainability (Thiagaraj & Thangaswamy, 2017; Jun et al., 2020).

By offering a more inclusive distinction of the previously mentioned social capital link with corporate success, this study adds to the body of knowledge (Shabbir et al., 2020). We added to the body of literature already in existence by examining how corporate performance in the Pakistani corporate sector affects the quality of financial decisions and policies by concentrating on the quality of financial decisions and policies and building on earlier studies that showed how SC and HC performance had a significant impact on corporate value. Furthermore, we think that these findings will spur academia to improve SEMS efficiency by allowing for the mild impact of SC and HC perspective. The results should motivate organizations to promote intellectual skills in their corporate sectors.

Conclusion

This work examined the interaction between SC and HC in Pakistan's medium- and large-scale businesses to identify necessary actions for businesses to enhance their corporate performance. It was discovered that SC and HC generally have a positive effect on corporate value, so businesses should concentrate on promoting corporate sustainability and performance that are moderated by QOFDP. Businesses that use quality of financial decision to create corporate value for their stakeholders have better competitive and sustainability capabilities. On the other hand, SCE has a negative relationship with CV. The suggested approach also demonstrated that corporate value (CV) has a higher direct relation on the quality of financial decisions and policy (QOFDP).

Findings prove that Pakistan is eager to moving forward with its reforms in all areas of social capital networks, human capital, and the

establishment of sound financial policies. It should also be put into practice in Pakistan as a practical application. Action plans have been proposed to improve the nation's financial analysis system to achieve this. Better systems should be made available by the Pakistani government to enhance business planning. The efficient mechanism ought to be considered in long-term and short-term financial decision-making as part of future planning and strategy. The study offers a superior method for enhancing business standards about the quality of financial decisions and policies. Therefore, to optimize corporate resource allocation, legislators, CEOs, and other stakeholders should put in place efficient research methods. Additionally, increase the efficiency with which policies are implemented to raise corporate sustainability and value.

Policy implications

It is vital for businesses to understand the importance of corporate performance to social capital and to take steps to improve business sustainability and quality of financial decision. Companies in Pakistan manufacturing industry are also pushed to be cognizant of environmental, economic, and business performance. It is also the government's job to develop projects that provide green finance to employees. Businesses can increase environmental sustainability by increasing employee awareness of environmental issues. As a result, the Pakistan government should devise more enticing policies to encourage knowledge transfer and governance solutions outside of Pakistan.

Polymakers must create a financial plan for the next five to 10 years to increase business value in Pakistan. Results point to the direct effect of government involvement on the strategic diversity of corporate sectors. In this way, the current study examines the influence of SC and HC concerns for company value on the standard of financial judgments and corporate policy, as well as how this influence varies across nations with sophisticated financial sectors.

Furthermore, there are some of the policy implications of the research as well which implies to the regulatory bodies that are concerned with the compliances of the organization. It is viewed that the policy makers has the significance in the compliances of the organization and the way organization makes its decision and hence it implies them to develop the regulations that would help in developing better mechanism of the compliances in the organization.

Research limitation and future research

Despite widening the scope of this study, it has certain limitations as well. Firstly, the research is limited to the geographical bounds of Pakistan. Secondly, the analysis conducted in this study is limited to the manufacturing sector, therefore, it cannot be generalised to any other sector. Thirdly, limited factors of SC and HC and moderating

variables have been considered in this study. Considering all the limitations, the research has sufficient room for improvement. For instance, more sample size can be considered in future to produce more robust results. In addition, in future, the researchers of this domain can conduct research on any specific manufacturing industry, for instance, pharmaceutical, retail, textile, etc. Moreover, the analysis can be conducted on any other country as well, for example, China and other Asian countries etc. or a comparative analysis between developing countries can be done as well. Lastly, more moderators or mediators can be tested between social capital and corporate value. It will make it possible to validate with greater precision that corporate sustainability-related actions do, in fact have a higher impact on business performance than sound financial and policy decisions.

Data availability statement

The original contributions presented in the study are included in the article/[Supplementary Material](#), further inquiries can be directed to the corresponding author.

Ethics statement

Ethical review and approval was not required for the study on human participants in accordance with the local legislation and institutional requirements. Written informed consent from the participants was not required to participate in this study in accordance with the national legislation and the institutional requirements.

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Author contributions

JZ: Conceptualization, Methodology. HU: Review, editing writing—original draft. DX Supervision, Data Visualization. HA Editing and Proofreading.

Conflict of interest

The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

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Supplementary material

The Supplementary Material for this article can be found online at: <https://www.frontiersin.org/articles/10.3389/fenvs.2022.1015132/full#supplementary-material>

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